

# CAP 20-25 (Clermont-Ferrand)

Please note: the grades communicated hereunder summarize the jury's evaluation during the selection phase, and result from the thorough analysis of:

1. the amended project document;
2. the delta document;
3. the presentation and subsequent discussion during the hearings.

Hence, these grades are not directly comparable to those communicated after the last evaluation.

Evaluation summary			Grade
<b>Strategies: research, education, openness and partnership</b>	<b>Research</b>	<b>1. Scientific power and intensity</b>	B
		<b>2. Quality and attainability of the scientific ambition</b>	A
	<b>Education</b>	<b>3. Attractivity and coherence of the teaching offer</b>	B
		<b>4. Education: ambition and innovation</b>	A
	<b>Openness and partnership</b>	<b>5. Economic partnerships, result exploitation and technology transfer</b>	A
		<b>6. International and European policy</b>	A
<b>Governance, steering and resources</b>	<b>Governance</b>	<b>7. Current governance</b>	B
		<b>8. Governance: transformation and structuration at the 4 and 10 year marks</b>	B
	<b>Steering</b>	<b>9. Quality of the roadmap, planning and associated milestones</b>	B
		<b>10. Effectiveness of the procedures and management</b>	B
	<b>Resources</b>	<b>11. Quality of the resource allocation system</b>	B
		<b>12. Ambition and dynamism of the human resource (HR) policy</b>	B

## **Main positive points of the proposal:**

- There has been fusion into a single university.
- There is also evidence that the proposal is now attainable with a major increase in the credibility of industrial participation – joint laboratory, financing, contribution to strategic planning.
- The creation of a strong INP as a solution to integration of the engineering schools into the Target University is credible.
- The research agenda is much strengthened with a clear linear link between food biology, processing, impact on health measured functionally in muscle and risk management indexed by natural disasters.
- The teaching ambition has also improved with a focused student orientated Learning Centre.
- The WOW initiative for internationalisation and linkage of the city to the university is an improvement in proposals for these areas.
- The introduction of a significant approach to modern digital approaches and tools to teaching is also commendable.

**Main negative points of the proposal:**

- There has been satisfactory progress in governance (university fusion achieved in 6 months) but the time course for the remaining structural changes is slow and the actions are less concrete than they could be.
- There remain some ambiguities in the governing structures, especially the manageability of decision making in very large committees.
- The commitment to the creation of the INP in the target university is not clear.
- There is insufficient clarity about the rules for sharing intellectual property between academic and industrial partners.

**Areas of improvement – necessary amendments:**

Conditions (necessary but not sufficient):

- The creation of the INP within the target university should be a condition for the continuance of CAP 20-25

Recommendations:

- The precise ideas about how the I-SITE will help shape the Target University need to be articulated.
- A clear distinction between consultative, executive and strategic bodies must be made in terms of size and linked responsibilities.
- Show improving prowess in engineering to increase scientific notoriety and visibility in this area.
- There should be an attempt to enlarge the portfolio of collaborations with industries operating in the Auvergne and beyond.
- The I-SITE needs to comprehensively promote research of the whole food chain and associated cross cutting problems.
- Increased effort must be made on internationalisation beyond that proposed in the WOW initiative.
- Design clear indicators and start tracking a sense of belonging by the academic community, including its students.

**Global appreciation of the proposal**

- This has become a proposal with adequate focus and a credible I-SITE. Teaching and research have become more modern and innovative in ambition.
- The method of implication of major French industrial companies is a good example of cooperation, especially as in the target university it involves creation of common research strategies. The joint research laboratories with Michelin and Limagrain are a good example in the CAU context.
- There is significant evidence of increased ambition to play on the international stage.

**Proposition of decision for the selection phase**

	Select as I-SITE	
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